Community Mental Health for Central Michigan

Minutes of Board of Directors Regular Meeting, September 29, 2026
Isabella County Office, 301 South Crapo Street, Mt. Pleasant

PRESENT: Richard Dolinski, Greg Gydesen, James Haton, Annmarie Hawkins, Tobin Hope, Karen Moore, Mary Olshewski, Joseph Phillips, William Routley, Kerin Scanlon, Alaynah Smith

EXCUSED: George Gilmore, Melissa King, Susan Svetcos

STAFF: Bryan Krogman, Renee Raushi, Tiffany Smith, Katherine Squire, Beth Swetz

1. Call to Order – Karen Moore, Chairperson, called the meeting to order at 6:30 p.m. A quorum was established.

2. Pledge of Allegiance – The Pledge of Allegiance was recited.

3. Adoption of Agenda – Chairperson Moore presented the agenda for adoption.

MOTION: by Haton, second by Hawkins, to adopt the agenda as published.
MOTION CARRIED.

4. Public Comment – Public comment was received from community members and provider representatives.

   Comments focused primarily on the sustainability of the contracted provider network, Direct Support Professional wages, increasing minimum wage and operating costs, FY2027 provider reimbursement rates, timing of provider contracts, and the potential impact of provider instability on individuals receiving Community Living Supports and other community-based services. Speakers emphasized concerns regarding staff turnover, continuity of care, one-to-one support, and the ability of providers to continue services under current reimbursement levels.

   Commenters also requested greater provider involvement in contract and rate discussions and raised questions regarding differences in reimbursement rates among CMHs. Additional comments addressed self-determination funding and implementation issues and the importance of maintaining sufficient community-based services for individuals with intellectual and developmental disabilities.

   Board members asked questions regarding reimbursement differences among CMHs, available funding, and factors influencing provider rates. Administration noted that funding and provider network structures vary across CMHs and indicated that comparative information would continue to be reviewed.

5. Announcements – Bryan Krogman, Executive Director, welcomed Professor Ambade and students from Central Michigan University's College of Health Professions Master of Public Health course.

Board members were reminded to complete and return their annual Conflict of Interest Disclosure forms and return to Tiffany Smith, Executive Coordinator.

Correspondence received from Mid-Michigan Industries and the Arnold Center, and other interested parties was acknowledged as part of the meeting materials.

Bryan Krogman announced an upcoming open house for the new Southeast Michigan Psychiatric Hospital.

Krogman reported that CMHCM had been selected to receive a $700,000 Rural Health Transformation Program grant, contingent upon final approvals. The funding is expected to support workforce initiatives, technology resources, and tools intended to improve communication, scheduling, and administrative efficiencies for community-based staff.

6. Consent Agenda – A consent agenda was presented for adoption. Chairperson Moore asked if anyone would like an item removed.

   Receipt was acknowledged for the following:
   - Monthly Financial Report – August 2026
   - Recipient Rights Advisory Committee – August 20, 2026
   - Executive Committee Minutes – August 25, 2026
   - Finance Committee Minutes – August 25, 2026
   - Services Committee Minutes – September 10, 2026
   - Director's Report – September 2026

   Approved and/or accepted for filing within the consent agenda were:
   - Board of Directors Regular Meeting Minutes – August 25, 2026
   - Board of Directors Closed Session Meeting Minutes – August 25, 2026 *(will be distributed and collected at the meeting)*

MOTION: by Dolinski, second by Hawkins, to adopt the consent agenda as published.
MOTION CARRIED.

7. Resolution of Appreciation – A resolution of appreciation for 20 years of service was read for Nicole Minnis.

MOTION: by Haton, second by Olshewski, to adopt the resolution of appreciation for 20 years of service for Nicole Minnis as read.
MOTION CARRIED.

8. Public Hearing

MOTION: by Dolinski, second by Hope, to declare the Public Hearing open at 7:20 p.m.
MOTION CARRIED.

Renee Raushi, Chief Operating Officer, presented an overview of the agency's ongoing community needs assessment process and identified three primary areas of continued

focus: access to services, operational and fiscal sustainability, and maintaining a highly specialized workforce. CMHCM served 10,027 unique individuals during FY2026, with approximately 4,811 individuals actively receiving services at the time of the report. Renée reviewed the general distribution of individuals served across adult mental illness, intellectual and developmental disabilities, children's serious emotional disturbance, and children's intellectual and developmental disability populations.

Katherine presented the FY2027 budget. Projected revenues total $157,973,479, with projected expenses of $158,557,671, resulting in an overall projected deficit of $584,192. Katherine noted that final FY2027 Medicaid rates have not yet been received from MDHHS. Once final rates are available and analyzed, an FY2027 budget amendment may be brought forward. The agency will continue evaluating cost-containment opportunities while maintaining medically necessary services.

Board and public discussion focused on declining Medicaid enrollment, rate-setting uncertainties, demographic and service-cost differences, provider reimbursement, sustainability of community-based services, and the financial impact of maintaining access to medically necessary supports.

MOTION: by Routley, second by Haton, to declare the Public Hearing closed at 8:07 p.m.
MOTION CARRIED.

9. FY27-FY28 Strategic Plan – Renee presented the proposed FY2027–FY2028 Strategic Plan and reviewed the extensive stakeholder engagement process used in its development, including community needs assessment surveys, focus groups, staff input, community partner feedback, and Board discussion. The Strategic Plan establishes three priority areas: Access to Services; Operational and Fiscal Sustainability; and Maintaining a Highly Specialized Workforce. Renée also reviewed the agency's revised value statements: We Put People First; We Believe Everyone Matters Here; We Make a Difference in Communities; and We Uphold Excellence. Goals include improving access and the experience of individuals receiving services, strengthening community partnerships, responsibly managing financial and operational resources, recruiting and retaining a qualified workforce, reducing unnecessary administrative burden, and using meaningful data and stakeholder feedback to measure progress. Board members expressed support for the simplified structure, emphasis on measurable outcomes, community partnerships, and individual experience.

MOTION: by Dolinski, second by Hope, to adopt FY27-28 Strategic Plan.
MOTION CARRIED.

10. Committee Reports

    a. Finance Committee Report – Dick Dolinski gave a Finance Committee report.

MOTION: by Dolinski, second by Olshewski, to adopt the FY27 MSHN/CMHCM Medicaid Managed Specialty Services and Supports Concurrent 1915(b)/(c) Waiver Programs, the Healthy Michigan Program, and Substance Use Disorder Community Grant Programs Agreement and allow the Executive Director to sign said agreement.

MOTION CARRIED.

MOTION: by Dolinski, second by Haton, to adopt the FY27 management services agreement between Community Mental Health for Central Michigan and the Central Michigan Mental Health Facilities Board.
MOTION CARRIED.

MOTION: by Dolinski, second by Hope, to adopt an amendment to the FY27 Capital Expenditure Plan to add the purchase of two work vans.

b. Services Committee Report – Kerin Scanlon gave a Services Committee report.

MOTION: by Scanlon, second by Hawkins, to adopt the FY27 Quality Assessment and Performance Improvement Plan.
MOTION CARRIED.

11. Reports

a. Mid-State Health Network (MSHN) – Kerin Scanlon and Joseph Phillips reported on the September 1st Board meeting. An update was provided regarding Mid-State Health Network activities, including ongoing matters involving the PIHP structure, Medicaid funding and contracting, Rural Health Transformation initiatives, and efforts to improve consistency and information sharing across the behavioral health system.

b. Community Mental Health Association of Michigan (CMHAM)

Bryan Krogman reported on the September 15th Children's Issues Committee. Discussion included continued funding for peer crisis training associated with Intensive Crisis Stabilization Services; strengthening family-driven, youth-guided systems of care; and potential updates related to Serious Emotional Disturbance and Children's Waiver eligibility and services.

Kerin Scanlon reported on the September 16th Legislation & Policy Committee. Kerin provided an update on state legislative and policy activity affecting the public behavioral health system. Topics included Medicaid policy, recipient rights, guardianship issues, children's services, self-determination implementation, behavioral health system structure, and Association advocacy efforts.

Bryan Krogman and Katherine Squire reported on the September 17th Contract and Financial Issues Committee. Bryan reported on an anticipated FY2027 contract amendment related to individuals with Not Guilty by Reason of Insanity status and changes involving administrative leave arrangements. Katherine provided a Medicaid funding update. Current information indicates that statewide PIHP funding for FY2026 remains below the level anticipated through the rate certification process. The timing and amount of any year-end adjustment remain uncertain. Administration continues to monitor the impact of enrollment changes and state rate-setting activity.

c. General Update – Bryan Krogman gave a general update. Bryan thanked the provider representatives and community members who attended the meeting and acknowledged the financial and workforce challenges affecting the provider network. Final FY2027 Medicaid rates remain pending, and administration will review opportunities to support the provider network as additional funding information becomes available.

   Bryan also reported that the state's behavioral health procurement posting had been removed from the state procurement website. Related litigation regarding the authority to determine PIHP geographic configurations remains unresolved.

12. Public Comment – During the second public comment opportunity, speakers emphasized the importance of viewing contracted providers as community partners and encouraged increased collaboration among CMHCM, providers, individuals served, families, advocates, and state partners when addressing funding and service-delivery challenges.

    The Board Chair thanked those in attendance and acknowledged the value of the agency's provider partners and the importance of hearing directly from individuals, families, and providers regarding concerns affecting the system.

13. Adjournment – Chairperson Moore adjourned the meeting 9:06 p.m.

Submitted,

Mary Olshewski
Secretary

Minutes recorded by Tiffany Smith, Executive Coordinator